AMERICAN SPACES STANDARDS

Introduction

What is an American Space?

American Spaces are the U.S. government's primary public platform to connect foreign audiences to the United States. They are cultural and information centers abroad that are open to the public and engage audiences in-person, virtually, and through hybrid programs. They may also include mobile/pop-up Spaces. Public engagement also includes a variety of information, services, and resources.

What is the **purpose** of the American Spaces Standards?

- To **classify** American Spaces according to the services they offer.
- To clarify what is expected of American Spaces and the posts that manage them.

What are the **types** of American Spaces?

American Centers – As part of a U.S. embassy or consulate (post), American Centers operate as U.S. government properties, whether through ownership or leasing, and are generally staffed by USG employees, though occasionally by contractors hired either directly by post or through an implementing partner.

American Corners – American Corners operate based on a partnership, guided by a memorandum of understanding (MOU), between post and the Space's local institutional host (such as a university or library) to offer resources and public activities or events aligned with American Spaces' six programmatic pillars. In some cases, third-party implementing partners provide most or all of the Space's programming. Staff are employed by the host institution and/or the implementing partner(s).

Binational Centers – Binational Centers (BNCs) are private, autonomous institutions dedicated to promoting mutual understanding between the host country and the United States through educational, cultural, and informational programs. BNCs host American Spaces, providing American Spaces programming that is free of charge and open to the public, on the basis of a partnership guided by an MOU. In Latin America (where most BNCs are located), they are funded primarily through fee-based English-language and other classes, that are not considered American Spaces programs. BNCs in Germany are funded largely by German state and local governments, as well as the U.S. government, although they also have nominal funding from fee-based English-language courses and day camps, memberships, and other programs.

Affiliate American Spaces – Affiliate American Spaces are more limited, fully post-driven and - managed relationships to provide resources and engagement with host country partner institutions. Posts have responsibility for full oversight of Affiliate Spaces; the Office of American Spaces (ECA/A/M) does not provide oversight. They receive no funding or direct support from the Office of American Spaces or REPS, and ECA/A/M does not collect monthly statistics on Affiliate Spaces. On the basis that a connection to the American Spaces network can be beneficial to posts' public

engagement strategies, posts now have the option to recognize venues and relationships that were previously outside the American Spaces network as Affiliate American Spaces, as long as they meet specified standards.

Affiliate American Spaces differ from American Corners in several ways:

- 1. ECA/A/M does not provide funding for Affiliate American Spaces.
- 2. There is no Memorandum of Understanding (MOU) required for Affiliate American Spaces.
- 3. ECA/A/M does not collect monthly statistics from Affiliate American Spaces.
- 4. REPS are not required to visit Affiliate American Spaces.
- 5. Affiliate American Spaces are not required to conduct public programming.
- 6. There is no requirement to designate an official coordinator or responsible staff member, and ECA/A/M will not provide resources or training for staff members.

Note on Mobile, Virtual, and Pop-up activities or Spaces:

Some posts have established **Mobile**, **Virtual**, and/or **Pop-up Spaces** to expand or supplement their audience engagement, often as part of post's outreach strategy to support foreign policy objectives in underserved locations. They can exist as independent American Spaces, usually via a grant or cooperative agreement by post with a partner organization to implement the Space, or act as extensions of a fixed-location Space through the implementation of activities. Standards for Mobile, Virtual, and Pop-up Spaces that exist as independent American Spaces are contained in Appendix C. Standards for mobile, virtual, and pop-up activities of fixed-location Spaces are the same as those for the corresponding type of Space (e.g., a mobile American Corner adheres to the standards for Corners.)

- A Mobile American Space typically uses a vehicle to transport resources and/or programming to engage audiences.
- A Virtual Space operates in an online environment to provide programming to audiences that may not have regular access to physical Spaces or that prefer to engage online.
- A Pop-up American Space is typically a collection of resources and/or programming established in a temporary location to engage target audiences.

What are the <u>classifications</u> available for each type of American Space?

Classifications of American Centers:

Comprehensive American Centers – offer at least eight in-person, virtual, or hybrid programs per month on average, include an EducationUSA Advising Center at any service level, and have more than one full-time staff person. The Center acts as a hub for the American Spaces network in the country (when a network is present), serving as a leader on programming offered by partner Spaces.

Standard American Centers – offer at least four in-person, virtual, or hybrid programs per month, on average, and have at least one staff member dedicated full time to operating the Space.

Classifications of American Corners:

Comprehensive American Corners – offer at least eight in-person, virtual, or hybrid programs per month, on average, and have at least one full-time staff person.

Standard American Corners – offer at least at least four in-person, virtual, or hybrid programs per month, on average, and have at least one person dedicated no less than 20 hours per week to operating the Space.

Classifications of BNCs:

Comprehensive BNCs – offer at least eight in-person, virtual, or hybrid programs per month, on average, and have at least one full-time staff person dedicated to conducting public-facing programs.

Standard BNCs – offer at least at least four in-person, virtual, or hybrid programs per month, on average, and have at least one person dedicated no less than 20 hours per week to conducting public-facing programs.

There are <u>no classifications for</u> Affiliate American Spaces. All Mobile, Virtual, and Pop-up Spaces are classified as Standard Spaces.

Programs are activities funded by the U.S. government or carried out in support of U.S. government policy objectives that are organized by an American Space, open to target audiences at no cost, and are branded as American Spaces programs.

Program attendees are people that attend a program as defined above. Attendance may be in-person or virtual.

Visitors are people who physically enter the American Space to use resources that are funded by the U.S. government or provided in support of U.S. government policy objectives.

Classifications are meant to be descriptive, not evaluative. The classifications acknowledge that American Spaces do not conform to a one-size-fits-all model and so should not all be evaluated using the same Standards. Spaces' classifications should be determined by the Space and post in consultation with Regional Public Engagement Specialists (REPS).

For Spaces that are not currently meeting the criteria for their appropriate **classification**, posts should develop an action plan with a timeline to conform to the classification criteria. If post determines that a Space cannot meet the applicable criteria, it should consider changing the Space's classification, or ending the partnership with the institution hosting the Space (see Appendix A).

What is expected of American Spaces in relation to monitoring and evaluation?

Embassies and consulates are expected to evaluate the American Spaces they manage on an ongoing basis to make sure they meet Mission objectives and American Spaces Standards. Posts managing more than one American Center, Corner, or BNC must submit a network strategic plan that is aligned with the Standards in this document in order to be considered to receive annual American Spaces Support Funds (ASSF). Posts are not required to incorporate Affiliate American Spaces into their network strategic

plans. Additionally, posts managing one or more American Spaces must submit annual **American Spaces Facilities and Programs Report** cables to confirm the status of post's Spaces and to report on the contributions made by Spaces to Mission priorities and objectives. Cables are due March 31 of each year and should cover the previous fiscal year. Mission personnel may access the <u>cable template</u> and <u>instructions</u> on the <u>American Spaces Sharepoint</u>.

REPS and ECA/A/M stand ready to advise posts on how to support Spaces in improving performance and successfully implementing programming. If, after a thorough review of a Space's performance, post decides that the Space is not meeting Mission objectives and that additional engagement from post is unlikely to lead to improvement (a positive resolution), post should consider either (1) withdrawing its partnership; (2) permanently closing the Space; (3) for BNCs, terminating support for American Spaces programming at the BNC, or (4) transitioning the partnership to Affiliate American Space status.

Table 1: Standards for Comprehensive American Centers

Component	Standard
Strategic Planning	When a post manages more than one Space, post creates a <u>network strategic</u>
	plan that is aligned with the Standards in this document. Network strategic
	plans must be cleared by post's Regional Public Engagement Specialist (REPS)
	and are required for American Spaces Support Funds (ASSF) eligibility.
Strategic Planning	Post implements the approved network strategic plan. Post revises the network
	strategic plan when updating Integrated Country Strategy (ICS) and Public
	Diplomacy Implementation Plan (PDIP).
Monitoring,	Center submits monthly statistical reports in accordance with ECA/A/M guidance
Evaluation, and	through OASIS. The Center manages the metrics provided by any partner
Reporting	Spaces.
Monitoring,	Center provides information to support post's cable reporting about American
Evaluation, and	Spaces activities. In addition to any other cable reporting on its American
Reporting	Spaces, post submits an annual American Spaces Facilities and Programs Review
	cable to report on its American Spaces network. Cables are cleared by REPS and
Programming and	include KAMS, KPAO, and KLRN TAGS. Center offers at least eight programs per month, on average. Center conducts
Resources	programs in each of the American Spaces Pillars and aligned with the Program
Resources	Content Categories.
Programming and	Center provides accurate, current, audience-appropriate information about the
Resources	United States through its collections and programming. Materials should
nesources	generally be available in English, and in other languages as appropriate.
Programming and	Center makes <u>eLibraryUSA</u> available, promotes this resource, and conducts
Resources	training sessions for contacts on eLibraryUSA resources. Center works with
	ECA/A/M to set up IP address-based authentication for eLibraryUSA access.
Programming and	Center engages the entire mission in programming.
Resources	
Programming and	Center offers hybrid and virtual programs for online audiences.
Resources	
Programming and	Center includes an EducationUSA Advising Center.
Resources	
DEIA	Center cultivates the demographic diversity of audiences in all outreach efforts.
	It increases key stakeholder engagements among underserved communities to
	achieve policy objectives, and amplify the impact and reach of diversity, equity,
DELA	inclusion, and accessibility (DEIA) principles, including gender and racial equity.
DEIA	Center plans and executes activities that incorporate equity principles, including
	respect for human rights, in program design to advance U.S. foreign policy objectives and increase the inclusion of marginalized populations.
DEIA	
	Center recruits, retains, and advances a diverse, high-performing workforce.
DEIA	Center ensures physical design and technology comply with the Americans with Disabilities Act standards.
Management	
Management	Center maintains an ongoing, active, mutually reinforced relationship with any third-party host institution or programming partner.
	tillu-party host institution of programming partner.

Center staff receive American Spaces Newsletter. Center staff have joined Department-managed social media groups. More than one full-time equivalent person staffs the Center. Staff have been trained on Spaces management, program planning, and emergency procedures. Staff participate in online workshops and complete courses in accordance with the American Spaces professional development continuum. Staff have a strong, working knowledge of English. Management		
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	and Access	streamline access procedures.

Table 2: Standards for Standard American Centers

Component	Standard
Strategic Planning	When a post manages more than one Space, post creates a <u>network strategic</u>
	plan that is aligned with the Standards in this document. Network strategic
	plans must be cleared by post's Regional Public Engagement Specialist (REPS)
	and are required for American Spaces Support Funds (ASSF) eligibility.
Strategic Planning	Post implements the approved network strategic plan. Post revises the network
	strategic plan when updating the Integrated Country Strategy (ICS) and Public
	Diplomacy Implementation Plan (PDIP).
Monitoring,	Center submits statistical monthly reports in accordance with ECA/A/M guidance
Evaluation, and	through OASIS. The Center manages the metrics provided by any partner
Reporting	Spaces.
Monitoring,	Center provides information to support post's cable reporting about American
Evaluation, and	Spaces activities. In addition to any other cable reporting on its American
Reporting	Spaces, post submits an annual American Spaces Facilities and Programs Review
	cable to report on its American Spaces network. Cables are cleared by REPS and
	include KAMS, KPAO, and KLRN TAGS.
Programming and	Center offers at least four programs per month, on average. Center conducts
Resources	programs in each of the <u>American Spaces Pillars</u> and aligned with the <u>Program</u>
	Content Categories.
Programming and	Center provides accurate, current, audience-appropriate information about the
Resources	United States through its collections and programming. Materials should
	generally be available in English, and in other languages as appropriate.
Programming and	Center makes <u>eLibraryUSA</u> available and promotes this resource. Center offers
Resources	training on how to use eLibraryUSA. Center works with ECA/A/M to set up IP
	address-based authentication for eLibraryUSA access.
Programming and	Center engages the entire mission in programming.
Resources	
Programming and	Center offers hybrid and virtual programs for online audiences.
Resources	Contagues has Education LICA materials available and has an Associate Conservation
Programming and	Center makes EducationUSA materials available and has an American Spaces
Resources	Collection Education USA collection that are updated as needed. Staff refer
DEIA	students to an EducationUSA advisor in country for in-depth advising.
DEIA	Center cultivates demographic diversity of audiences in outreach efforts. It increases key stakeholder engagements among underserved communities to
	achieve policy objectives, and amplify the impact and reach of diversity, equity,
	inclusion, and accessibility principles, including gender and racial equity.
DEIA	Center plans and executes activities that incorporate equity principles, including
DLIA	respect for human rights, in program design to advance U.S. foreign policy
	objectives and increase the inclusion of marginalized populations.
DEIA	Center recruits, retains, and advances a diverse, high-performing workforce.
DEIA	Center ensures physical design and technology resources comply with the
DLIA	Americans with Disabilities Act standards.
Management	Center maintains an ongoing, active, mutually reinforced relationship with any
Management	third-party host institution or programming partner.
	thing party nost institution of programming partition.

Management	At least one full-time person staffs the Center. Staff have been trained on
	Spaces management, program planning, and emergency procedures. Staff
	participate in online workshops, and complete courses in accordance with the
	American Spaces <u>professional development</u> continuum. Staff have a strong,
	working knowledge of English.
Management	Center operational costs (see PD Funding Matrix) are covered by posts.
Management	Center staff receive American Spaces Newsletter. Center staff have joined
	Department-managed social media groups.
Management	Center honors intellectual property rights. eLibraryUSA database license terms
	are followed and communicated to user groups. Film screenings comply with
	guidelines in the Department's agreement with the Motion Picture Licensing
	Corporation. Post works with Office of American Spaces if it wants to name the
	Center after a person or use any non-standard name.
Management	Budget is tied to mission and public diplomacy goals.
Digital Tools and	WiFi reaches all public access areas with no limitations. WiFi policy is consistent
Skills	with technical security standards and post access principles.
Digital Tools and	Center uses an institutional email address (not an individual staff member's
Skills	account) that identifies and markets the Space. Access to the email remains
	with the Space if staff leave.
Digital Tools and	Center staff coordinate with the Mission social media team to promote activities
Skills	at the Center. Center social media account names and URLs are provided to
	ECA/A/M via OASIS.
Digital Tools and	Program attendees and visitors may bring personal electronic devices into
Skills	American Centers and use them except where prohibited by post's technical
	security standards and access principles.
Digital Tools and	If Center has a makerspace, or other technology-based facilities, the equipment
Skills	is fully functioning and staff and/or programming partners have been trained to
	support it.
Physical Space	Center is open to program attendees and visitors in accordance with the
and Access	Department's Open Access Principles. Appointments are not required.
Physical Space	Name and American Spaces branding appear on all products (website, social
and Access	media, print products, email signatures, etc.).
Physical Space	Unless security conditions prohibit, Center and the building or complex that
and Access	houses it have clearly visible signs depicting name and relationship with embassy
	or consulate. U.S. flag or image is highly visible.
Physical Space	Security meets all applicable U.S. embassy/consulate Regional Security Office
and Access	(RSO) requirements, including incorporation in post's Emergency Action Plan.
Physical Space	Staff consistently and proactively collaborate with RSO to minimize barriers and
and Access	streamline access procedures.

Table 3: Standards for Comprehensive American Corners

Component	Standard
Strategic Planning	When a post manages more than one Space, Corner works with post and the
	REPS to participate in post-led development of a <u>network strategic plan</u> that
	aligns with ICS goals and PDIP implementation. Network strategic plans must be
	cleared by post's Regional Public Engagement Specialist (REPS) and will be
	required for American Spaces Support Funds (ASSF) eligibility.
Strategic Planning	Corner works with post and REPS to implement the approved network strategic
	plan. With Corner input, post revises the network strategic plan when updating
	the ICS and PDIP.
Monitoring,	Corner submits monthly Basic Metrics in accordance with ECA/A/M guidance.
Evaluation, and	
Reporting	
Monitoring,	Corner provides information such as program highlights, audiences reached,
Evaluation, and	lessons learned, and photos to support embassy or consulate reporting about
Reporting	the American Spaces network.
Programming and	Corner offers at least eight programs per month, on average. Corner conducts
Resources	programs in each of the <u>American Spaces Pillars</u> and aligned with the <u>Program</u>
	Content Categories.
Programming and	Corner provides accurate, current, audience-appropriate information about the
Resources	United States through its collections and programming. Materials should
	generally be available in English, and in other languages as appropriate.
Programming and	Corner makes <u>eLibraryUSA</u> available and promotes this resource. Corner offers
Resources	training on how to use eLibraryUSA.
Programming and	Corner works with post to engage all appropriate sections and offices of embassy
Resources	or consulate in programming
Programming and Resources	Corner offers hybrid and virtual programs for online audiences.
Programming and	Corner makes current EducationUSA materials (books, links to EducationUSA
Resources	website, brochures, etc.) and an American Spaces Collection EducationUSA
	Expanded Collection available to visitors. At least one staff member has
	completed the New Adviser Orientation training online and/or has received
	training from a senior EducationUSA adviser or REAC. Space maintains contact
	with a senior EducationUSA adviser in country.
DEIA	Corner and post cultivate the demographic diversity of audiences in all outreach
	efforts. They increase key stakeholder engagements among underserved
	communities to achieve policy objectives, and amplify the impact and reach of
	diversity, equity, inclusion, and accessibility principles, including gender and
	racial equity.
DEIA	Corner and post plan and execute activities that incorporate equity principles,
	including respect for human rights, in program design to advance U.S. foreign
	policy objectives and increase the inclusion of marginalized populations.
DEIA	Corner host institution has and follows procedures to recruit, retain, and
	advance a diverse, high-performing workforce at the Corner, in accordance with
DELA	local law.
DEIA	Corner strives to make accommodations for visitors with disabilities.

Management	Corner and post maintain an ongoing, active, mutually reinforced relationship, including with any third-party host institution or programming partner.
Managamant	Current, signed MOU is on file with ECA/A/M. MOUs that do not follow the
Management	
	standard template have been approved by ECA/A/M.
Management	At least one full-time equivalent person staffs the Space. This person has a
	strong working knowledge of English. Staff have been trained by the embassy or
	consulate and/or REPS on Spaces management and program planning. Staff
	participate in an American Spaces workshop either online or in person, and
	complete courses in accordance with the American Spaces <u>professional</u>
	development continuum.
Management	Corner staff receive American Spaces Newsletter. Corner staff have joined
	Department-managed social media groups.
Management	Corner honors intellectual property rights. eLibraryUSA database license terms
	are followed and communicated to user groups. Film screenings comply with
	guidelines in the Department's agreement with the Motion Picture Licensing
	Corporation. Post works with Office of American Spaces if it wants to name the
	Corner after a person or use any non-standard name.
Management	Budget is tied to mission and public diplomacy goals. Post and partner
	contribute funds and resources and post tracks partners' contributions to the
	Space.
Digital Tools and	WiFi reaches all public access areas with no limitations.
Skills	
Digital Tools and	Program attendees and visitors to the Corner are allowed to bring their own
Skills	personal electronic devices and use them in the public area.
Digital Tools and	If Corner has a makerspace, or other technology-based facilities, the equipment
Skills	is fully functioning and staff and/or programming partners have been trained to
	support it.
Digital Tools and	Corner uses an institutional email address (not an individual staff member's
Skills	account) that identifies and markets the Space. Access to the email remains
	with the Space if staff leave.
Digital Tools and	Corner staff actively manage one or more social media accounts to promote
Skills	their Space. Account names and URLs are provided to the embassy or consulate.
Physical Space	Name and American Spaces branding appear on all products (website, social
and Access	media, print products, email signatures, etc.).
Physical Space	Unless security conditions prohibit, Corner and the building or complex that
and Access	houses it have clearly visible signs depicting name and relationship with embassy
	or consulate. U.S. flag or image is highly visible.
Physical Space	Corner security meets local requirements. Admittance to the Corner is free and
and Access	open to the public. Appointments are not required.
	Land the state of

Table 4: Standards for Standard American Corners

Strategic Planning When a post manages more than one Space, Corner works with post and the REPS to participate in post-led development of a network strategic plan that aligns with ICS goals and PDIP implementation. Network strategic plans must cleared by post's Regional Public Engagement Specialist (REPS) and will be required for American Spaces Support Funds (ASSF) eligibility. Strategic Planning Corner works with post and REPS to implement the approved network strateging plan. With Corner input, post revises the network strategic plan when updating the ICS and PDIP. Monitoring, Corner submits monthly Basic Metrics in accordance with ECA/A/M guidance.	ic ng
aligns with ICS goals and PDIP implementation. Network strategic plans must cleared by post's Regional Public Engagement Specialist (REPS) and will be required for American Spaces Support Funds (ASSF) eligibility. Strategic Planning Corner works with post and REPS to implement the approved network strategic plan. With Corner input, post revises the network strategic plan when updati the ICS and PDIP.	ic ng
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plan. With Corner input, post revises the network strategic plan when updati the ICS and PDIP.	ng
the ICS and PDIP.	
Monitoring, Corner submits monthly Basic Metrics in accordance with ECA/A/M guidance.	
Evaluation, and	
Reporting	
Monitoring, Corner provides information such as program highlights, audiences reached,	
Evaluation, and lessons learned, and photos to support embassy or consulate reporting about	
Reporting the American Spaces network.	
Programming and Corner offers at least four programs per month, on average. Corner conducts	
Resources programs in each of the <u>American Spaces Pillars</u> and aligned with the <u>Program</u>	<u>1</u>
Content Categories.	
Programming and Corner provides accurate, current, audience-appropriate information about the	ıe
Resources United States through its collections and programming. Materials should	
generally be available in English, and in other languages as appropriate.	
Programming and Corner makes <u>eLibraryUSA</u> available and promotes this resource. Corner offe	rs
Resources training on how to use eLibraryUSA.	
Programming and Corner works with post to engage all appropriate sections and offices of emba	issy
Resources or consulate in programming.	
Programming and Corner offers hybrid and virtual programs for online audiences.	
Resources Description and Communication of Education (ICA metassis la social laboration and because the control of the contro	
Programming and Corner makes current Education USA materials available to visitors and has an	
Resources American Spaces Collection <u>EducationUSA Essential Collection</u> . Staff refer students to an EducationUSA adviser in country for in-depth advising.	
DEIA Corner and post cultivate the demographic diversity of audiences in outreach	
efforts. They increase key stakeholder engagements among underserved	
communities to achieve policy objectives, and amplify the impact and reach o	f
diversity, equity, inclusion, and accessibility principles, including gender and	
racial equity.	
DEIA Corner and post plan and execute activities that incorporate equity principles	
including respect for human rights, in program design to advance U.S. foreign	
policy objectives and increase the inclusion of marginalized populations.	
DEIA Corner host institution has and follows procedures to recruit, retain, and	
advance a diverse, high-performing workforce at the Corner, in accordance w	ith
local law.	
DEIA Corner strives to make accommodations for visitors with disabilities.	
Management Corner and post maintain an ongoing, active, mutually reinforced relationship	,
including with any third-party host institution or programming partner.	

At least one half-time person staffs the Space. This person has a strong working knowledge of English. Staff have been trained by the embassy or consulate and/or by the REPS on Spaces management and program planning. Staff participate in online workshops, and complete courses in accordance with the American Spaces professional development continuum. Management Corner staff receive American Spaces Newsletter. Corner staff have joined Department-managed social media groups. Management Corner honors intellectual property rights. eLibraryUSA database license terms are followed and communicated to user groups. Post works with Office of American Spaces if it wants to name the Corner after a person or use any nonstandard name. Film screenings comply with guidelines in the Department's agreement with the Motion Picture Licensing Corporation. Management Budget is tied to mission and public diplomacy goals. Post and partner contribute funds and resources and post tracks partners' contributions to the Space. Digital Tools and Skills Program participants and visitors to the Corner are allowed to bring their personal electronic devices and use them in the public area. If Corner has a makerspace, or other technology-based facilities, the equipment is fully functioning and staff and/or programming partners have been trained to support it. Digital Tools and Skills Corner uses an institutional email address (not an individual staff member's account) that identifies and markets the Space. Access to the email remains with the Space if staff leave. Digital Tools and Skills Corner staff actively manage one or more social media accounts to promote their Space. Account names and URLs are provided to embassy or consulate. Namagement and Corner staff actively manage one or more social media accounts to promote their Space. Account names and URLs are provided to embassy or consulate. Namagement and American Spaces branding appear on all products (website, social media, print products, email signatures, etc.). Unless secu		
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	and Access	houses it have clearly visible signs depicting name and relationship with embassy
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Physical Space Corner security meets local requirements. Admittance to the Corner is free and	Physical Space	Corner security meets local requirements. Admittance to the Corner is free and
and Access open to the public. Appointments are not required.	and Access	open to the public. Appointments are not required.

Table 5: Standards for Comprehensive Binational Centers

<u>Note</u>: Although both are referred to as Binational Centers, Binational Centers in Latin America and Germany are funded and governed differently. Standards marked with an asterisk (*) below apply only to BNCs in Latin America.

Component	Standard
Strategic Planning	When a post manages more than one Space, BNC works with post and the REPS to participate in post-led development of a network strategic plan that aligns with ICS goals and PDIP implementation. Network strategic plans must be cleared by post's Regional Public Engagement Specialist (REPS) and will be required for American Spaces Support Funds (ASSF) eligibility.
Strategic Planning	BNC works with post and the REPS to implement the approved network strategic plan. With BNC input, post revises the network strategic plan when updating the ICS and PDIP.
Strategic Planning	*BNC works with post and REPS to incorporate analysis of organization's sustainability into the strategic planning efforts described throughout this document.
Monitoring, Evaluation, and Reporting	BNC submits monthly Basic Metrics in accordance with ECA/A/M guidance.
Monitoring, Evaluation, and Reporting	BNC provides information on its American Spaces programs such as program highlights, audiences reached, lessons learned, and photos to support embassy or consulate reporting about the American Spaces network.
Programming and Resources	BNC offers at least eight American Spaces programs per month, on average. BNC conducts programs in each of the <u>American Spaces Pillars</u> and aligned with the <u>Program Content Categories</u> .
Programming and Resources	BNC provides accurate, current, audience-appropriate information about the United States through its collections and programming. Materials should generally be available in English, and in other languages, as appropriate.
Programming and Resources	BNC publicizes the American Space programming and its resources as free and open to the public.
Programming and Resources	BNC makes <u>eLibraryUSA</u> available and promotes this resource. BNC offers training on how to use eLibraryUSA.
Programming and Resources	BNC makes current EducationUSA materials (books, links to EducationUSA website, brochures, etc.) and an American Spaces Collection EducationUSA Expanded Collection available. At least one staff member has completed the New Adviser Orientation training online and/or has received training from a senior EducationUSA adviser or REAC. Space maintains contact with a senior EducationUSA adviser in country.

Programming and Resources	BNC works with post to engage all appropriate sections and offices of embassy or consulate in programming.
Programming and	BNC offers hybrid and virtual American Spaces programs for online audiences.
Resources	
DEIA	BNC and post cultivate the demographic diversity of audiences in outreach efforts, in order to increase key stakeholder engagements among underserved communities to achieve policy objectives, and amplify the impact of diversity, equity, inclusion, and accessibility (DEIA) principles, including gender and racial equity.
DEIA	BNC and post plan and execute activities that incorporate equity principles, including respect for human rights, in program design to advance U.S. foreign policy objectives and increase the inclusion of marginalized populations.
DEIA	BNC has and follows procedures to recruit, retain, and advance a diverse, high-performing workforce at the American Space, in accordance with local law.
DEIA	BNC strives to make accommodations for visitors with disabilities.
Management	BNC and post maintain an ongoing, active, mutually reinforced relationship between each other and with any third-party host institution or programming partner.
Management	*Beginning in October 2024, a current signed MOU is on file in with ECA/A/M. MOUs that do not follow the standard template have been approved by ECA/A/M.
Management	At least one full-time equivalent person staffs the American Space. This person has a strong working knowledge of English. Staff have been trained by the embassy or consulate and/or the REPS on Spaces management and program planning. Staff participate in online workshops, and complete courses in accordance with the American Spaces professional development continuum.
Management	BNC staff receive American Spaces Newsletter. BNC staff have joined Department-managed social media groups.
Management	BNC honors intellectual property rights. eLibraryUSA database license terms are followed and communicated to user groups. Film screenings comply with guidelines in the Department's agreement with the Motion Picture Licensing Corporation.
Management	Budget is tied to mission and public diplomacy goals. Post and partner contribute funds and resources and post tracks partners' contributions to the Space.
Management	BNC is governed by a board of directors or executive board and bylaws published or made available. Board sets an annual calendar and meets regularly. Board members also undergo governance training.
Management	Board elections are transparent. Terms of service are defined for each member, and turnover is regular.
Management	*BNC bank account is in the institution's (not a person's) name. BNC is financially solvent and stable. BNC hires an external audit company to evaluate finances on a regular basis.
Digital Tools and Skills	WiFi reaches all public access areas with no limitations.

Digital Tools and Skills	Program attendees and visitors to the American Space should be allowed to bring their own personal electronic devices and be able to use them in the public area.
Digital Tools and Skills	BNC staff actively manages one or more social media accounts to promote their American Space. Account names and URLs are provided to ECA/A/M through the embassy or consulate.
Digital Tools and Skills	BNC uses an institutional email address (<u>not</u> an individual staff member's account) that identifies and markets the American Space. Access to the email remains with the BNC if staff leave.
Digital Tools and Skills	If the BNC has a makerspace, or other technology-based facilities, the equipment is fully functioning and staff and/or programming partners have been trained to support it.
Physical Space and Access	Name and American Spaces branding appear on all products (website, social media, print products, email signatures, etc.) that promote American Spaces resources and programs. The American Spaces logo should not be used on advertisements for paid courses, visa services, testing services, or other cost-based non-American Space offerings.
Physical Space and Access	Unless security conditions prohibit, the American Space and the building or complex that houses it have clearly visible signs depicting name and relationship with embassy or consulate. U.S. flag or image is highly visible.
Physical Space and Access	BNC security meets local requirements. Admittance to the American Space is free and open to the public. Appointments are not required.

Table 6: Standards for Standard Binational Centers

<u>Note</u>: Although both are referred to as Binational Centers, Binational Centers in Latin America and Germany are funded and governed differently. Standards marked with an asterisk (*) below apply only to BNCs in Latin America.

Component	Standard
Strategic Planning	When a post manages more than one Space, BNC works with post and the REPS
	to participate in post-led development of a <u>network strategic plan</u> that aligns
	with ICS goals and PDIP implementation. Network strategic plans must be
	cleared by post's Regional Public Engagement Specialist (REPS) and will be
	required for American Spaces Support Funds (ASSF) eligibility.
Strategic Planning	BNC works with post and REPS to implement the approved network strategic
	plan. With BNC input, post revises the network strategic plan when updating the
	ICS and PDIP.
Strategic Planning	*BNC works with post and REPS to incorporate analysis of organization's
	sustainability into the strategic planning efforts described throughout this
	document.
Monitoring,	BNC submits monthly Basic Metrics on its American Spaces programs in
Evaluation, and	accordance with ECA/A/M guidance.
Reporting	DNC was index information and as property bight between the second
Monitoring,	BNC provides information such as program highlights, audiences reached,
Evaluation, and	lessons learned, and photos to support embassy or consulate reporting about
Reporting Programming and	the American Spaces network. BNC offers at least four American Spaces programs per month, on average. BNC
Resources	conducts programs in each of the American Spaces Pillars and aligned with the
Resources	Program Content Categories.
Programming and	BNC provides accurate, current, audience-appropriate information about the
Resources	United States through its collections and programming. Materials should
	generally be available in English. Materials may also be made available in other
	languages.
Programming and	BNC publicizes the American Space and its resources as free and open to the
Resources	public, in addition to any fee-based BNC activities.
Programming and	BNC makes <u>eLibraryUSA</u> available and promotes this resource. Space offers
Resources	training on how to use eLibraryUSA.
Programming and	BNC makes current EducationUSA materials available to visitors and has an
Resources	American Spaces Collection <u>EducationUSA Essential Collection</u> . Staff refer
	students to an EducationUSA advisor in country for in-depth advising.
Programming and	BNC works with post to engage all appropriate sections and offices of embassy
Resources	or consulate in programming.
Programming and	BNC offers hybrid and virtual American Spaces programs for online audiences.
Resources	
DEIA	BNC and post cultivate the demographic diversity of audiences in outreach
	efforts. They increase key stakeholder engagements among underserved
	communities to achieve policy objectives, and amplify the impact and reach of
	diversity, equity, inclusion, and accessibility (DEIA) principles, including gender

	and racial equity.
DEIA	BNC and post plan and execute activities that incorporate equity principles,
	including respect for human rights, in program design to advance U.S. foreign
DELA	policy objectives and increase the inclusion of marginalized populations.
DEIA	BNC has and follows procedures to recruit, retain, and advance a diverse, high-
DEIA	performing workforce at the American Space, in accordance with local law. BNC strives to make accommodations for visitors with disabilities.
Management	BNC and post maintain an ongoing, active, mutually reinforced relationship, including with any third-party host institution or programming partner.
Management	*Beginning in October 2024, a current signed MOU is on file in with ECA/A/M.
ivialiagement	MOUs that do not follow the standard template have been approved by
	ECA/A/M.
Management	At least one half-time person staffs the American Space. This person has a
, o	strong working knowledge of English. Staff have been trained by the embassy or
	consulate and/or by the REPS on Spaces management and program planning.
	Staff participate in online workshops, and complete courses in accordance with
	the American Spaces <u>professional development</u> continuum.
Management	BNC staff receive American Spaces Newsletter. BNC staff have joined
	Department-managed social media groups.
Management	BNC honors intellectual property rights. eLibraryUSA database license terms are
	followed and communicated to user groups. Film screenings comply with
	guidelines in the Department's agreement with the Motion Picture Licensing Corporation.
Management	Budget is tied to mission and public diplomacy goals. Post and partner
anagement	contribute funds and resources, and post tracks partners' contributions to the
	Space.
Management	BNC is governed by a board of directors or executive board and bylaws published
	or made available. Board sets an annual calendar and meets regularly. Board
	members also undergo governance training.
Management	Board elections are transparent. Terms of service are defined for each member,
	and turnover is regular.
Management	*BNC bank account is in the institution's (not a person's) name. BNC is
	financially solvent and stable. BNC hires an external audit company to evaluate finances on a regular basis.
Digital Tools and	WiFi reaches all public access areas with no limitations.
Skills	Will redefies all public decess dreas with no limitations.
Digital Tools and	Program attendees and visitors to the American Space are allowed to bring their
Skills	personal electronic devices into the American Space and use them in the public
	area.
Digital Tools and	BNC staff actively manages one or more social media accounts to promote their
Skills	American Space. Account names and URLs are provided to ECA/A/M through
	the embassy or consulate.
Digital Tools and	BNC uses an institutional email address (<u>not</u> an individual staff member's
Skills	account) that identifies and markets the American Space. Access to the email
	remains with the BNC if staff leave.

Digital Tools and Skills	If the BNC has a makerspace, or other technology-based facilities, the equipment is fully functioning and staff and/or programming partners have been trained to
	support it.
Physical Space	Name and American Spaces branding appear on all products (website, social
and Access	media, print products, email signatures, etc.) that promote American Spaces
	resources and programs. The American Spaces logo should not be used on
	advertisements for paid courses, visa services, testing services, or other cost-
	based non-American Space offerings.
Physical Space	Unless security conditions prohibit, the American Space and the building or
and Access	complex that houses it have clearly visible signs depicting name and relationship
	with embassy or consulate. U.S. flag or image is highly visible.
Physical Space	BNC security meets local requirements. Admittance to the American Space is
and Access	free and open to the public. Appointments are not required.

Table 7: Standards for Affiliate American Spaces

Component	Standard
Monitoring,	Post confirms via annual cable basic data about the American Space Affiliate at
Evaluation, and	least once per year, including most recent Post visit.
Reporting	
Programming and	American Space Affiliate provides accurate, current, audience-appropriate
Resources	information about the United States, and information related to the American
	Spaces six pillars where possible. Materials should be available in English, and in
	other languages as appropriate.
DEIA	Posts use the American Space Affiliate to engage a wide range of communities in
	order to amplify the impact of diversity, equity, inclusion, and accessibility
	principles.
Management	American Space Affiliate and post maintain an ongoing, active, mutually
	reinforced relationship. Post personnel visit American Space Affiliates at least
	once per year.
Management	There is a regular point of contact for post.
Management	American Space Affiliate staff receives American Spaces Newsletter.
Management	American Space Affiliate honors intellectual property rights.
Management	Post provides updated resources as funding permits.
Physical Space	Admittance to the American Space Affiliate is free and open to the public.
and Access	